



# **Building Engineering Capacity and Capability for the Evolving Technological Era**

**Developed and Presented by**

**Yashin Brijmohan**

**Vice President : World Federation of Engineering Organisations**

**Chair: Engineering Capacity Building Committee**

**Executive Dean: Business, Engineering and Technology**

**Monash South Africa**

# Lao Tzu



**“When I let go of what I am, I become  
what I might be.”**

# Introduction: Understanding the Flow



1. The role of Engineering in Socio-Economic Transformation
2. Technological Development and Trends impacting human work
3. Building Engineering Capacity and Capability
4. Transforming Engineering Capacity into Products and Services with Impact
5. Balance in Society, Unity, Partnerships and Integration

# Capacity Building



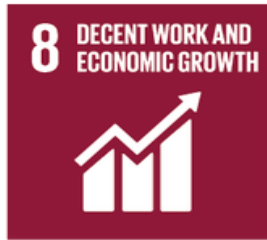
- Human Capacity Building
- Infrastructure Capacity Building

# Engineering Capacity Building



- There is a strong relationship between a critical mass of educated and skilled engineering and science graduates and economic and social development
- Engineering provides solutions to several of the UN Sustainable Development Goals

# Engineering Capacity Building



# Investigate and Create Solutions

## “Keeping us busy”



- State of Educational Institutions
- Industry University Integration
- Regulatory Institutions for Learning
- Critical Mass and Throughput
- Gap between Higher and Primary Education
- Gap between Higher Education and Industry
- Surplus / Shortage in Specialisation areas
- The need for mobility agreements

# The Constraints / Issues



- No. of Graduates in Engineering
  - Several Countries have a low number of Graduates
  - Sub-Saharan Africa (1 Engineer to 6000 persons vs countries that have 1 Engineer to 200 – 800 persons)
  - Some Countries have Surplus / and deficiencies in certain area of Specialisation
- Recognition of Professional Standards and Educational Standards - Inconsistent Quality Standards of Graduates Around the World
- And hence the Lack of Acceptance for Mobility
- Lack of Regulatory Intuitional Capacity to Regulate the Engineering Profession





“

“Nature does not hurry, yet everything is accomplished” – **Lao Tzu**

Let us not hurry only to solve our current context, but create the foundations for systematic evolution to solve both the current and prepare the foundations for the future.

# Policy



- Every Nation or Country plans for what it believes is in the best interest of its developmental context, and its national positioning in the world, for national economic growth
  - Mainly based on the positioning of its human capital and natural resources
- Is this the best way to plan for Human Capacity
  - Eg. Smaller Countries Vs Larger Countries (population) – Can we afford to build human capacity in all areas of specialization
  - Solution is to development capacity utilising the network of specialization capacity building model, combined with the centres of excellence model
  - The need for partnerships
- Human Capacity Building has to be linked to the strategy and plans of a nation and policy makers. Is there a world strategy accepted and supported by all nations – The UN Sustainable Development Goals?

# The Changing Context (Technology Revolution)



- Timing
  - Do we really know what we need now?
    - Where do we get this information from?
    - How do we get to ask the right questions to attain this?
  - Do we know what we need in the future?
- Building Human Capacity takes time and we need to pace what we need to address in the short, medium, and long term

# Changing Context



- Technology Explosion
- Interconnected World
- New Reality
- New Opportunities
- Required Competencies
- How do we prepare for this

# Effects of the 4<sup>th</sup> Industrial Revolution

It will and has already started to affect:

- Business
- Societies
- Governments
- Professions (including Engineering)

# NEW TECH DESTROYS JOBS

*Whilst changing the nature of work and employment*

## Lost in my lifetime:

Typists  
Dockers  
Milkman  
Blacksmith  
Secretaries  
Drawing office  
Xerox operator  
Elevator operator  
Computer operator  
Telephone operator  
Comptometer operator  
Financial report writers

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## Lost in your lifetime:

Testers  
Tasters  
Analysts  
Advisors  
Educators  
Reporters  
Strategists  
Call centres  
Report writers  
Personal bankers  
Personal assistants  
Answering services  
Investment bankers  
Warehouse People  
Personal Assistant  
Tech support  
Stock Trader  
Receptionist  
Forecasters  
Train driver  
Researcher  
Journalist  
Drivers  
Pilots

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# TECH CREATES/ENHANCES JOBS

*Whilst changing the nature of life, work & employment*

## Jobs to come:

Material Programmer  
Recycling Designers  
Interface Designers  
Machine Mediators  
Wisdom Archivists  
Genome Designer  
Material Designer  
Wisdom Monitors  
Trouble Shooters  
Nano-Engineers  
Bio-Engineers

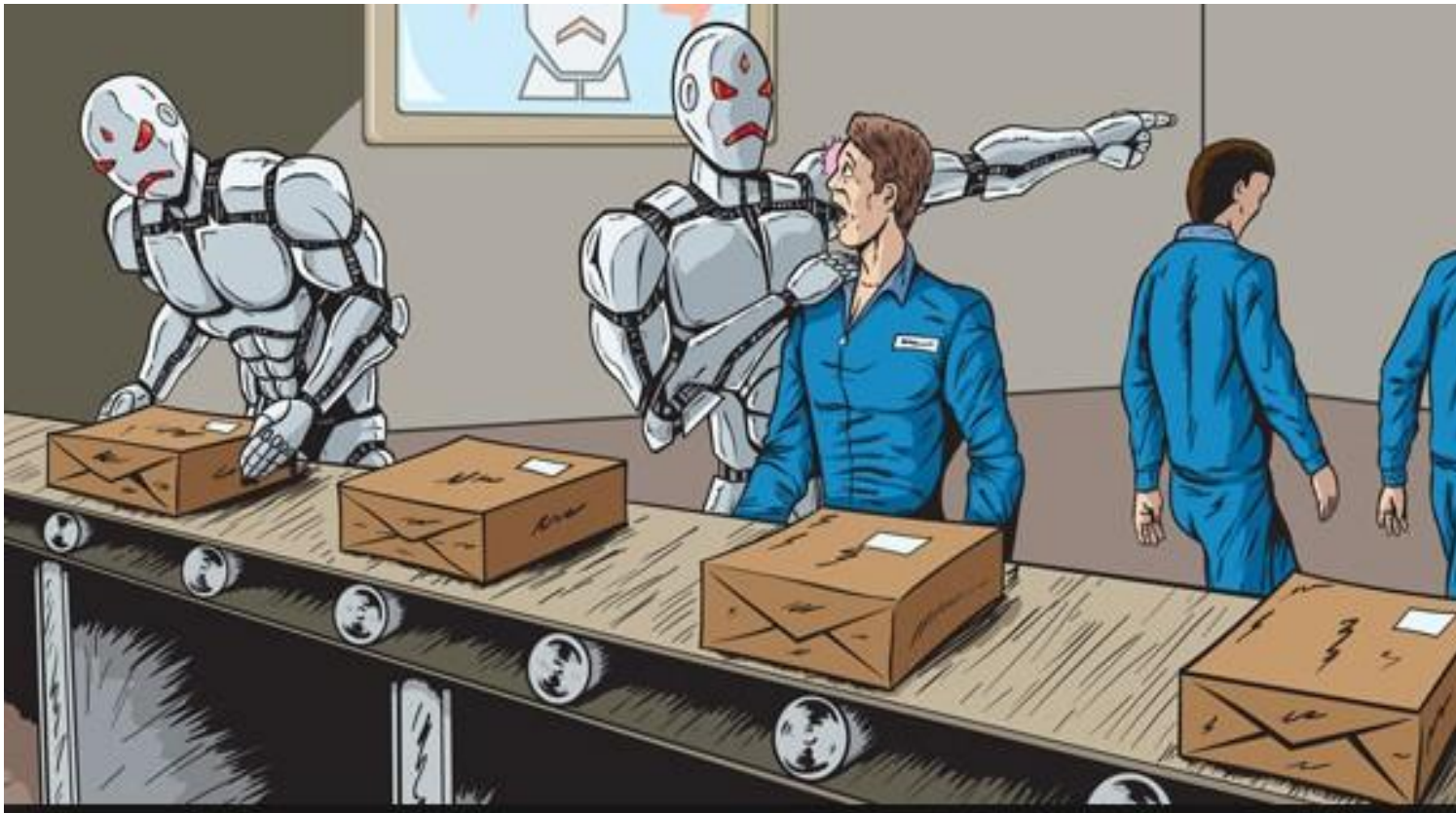
3/4D Designer  
Risk Profilers  
Cyborg Engineer  
Protein Designer  
Crime Predictor  
Digital Historian  
Information Caretaker  
Truth Engine Mediator  
Component Repurposer  
Genome-Protein Activators

## Jobs to Be enhanced:

Fabricator  
Geneticist  
Generalist  
Proteomist  
Multi-designer  
Problem solver  
Longevity advisor  
Big Data Analyst  
Cellular programmer  
Material programmer

Complexity analysts  
Security Experts  
Entrepreneurs  
Technologists  
Consultants  
Architects  
Detectives  
Designers  
Engineers  
Modellers  
Scientists  
Medics

# Finding a new place for Humans:





# Doom or Opportunity

**UNCERTAINTY & PANIC**  
None of these people built an AI system of any kind !!

**Anti AI AI**  
WEARABLE ARTIFICIAL INTELLIGENCE

Brainwave SOC  
400mAh Po battery  
Theoretically Amber Rose

**BBC NEWS**

**END OF THE WORLD AS WE KNOW IT**  
Tech billionaire Elon Musk issues stark warning saying artificial intelligence could DESTROY human race which is already 'part cyborg' because of its dependence on smartphones

The creative genius added people will have to depend on a 'universal income' because robots will do everything

**CAMPAIGN TO STOP KILLER ROBOTS**

**Stephen Hawking: AI will be 'either best or worst thing' for humanity**  
Professor praises creation of Cambridge University institute to study future of artificial intelligence

**EXPLORING THE IMPACT OF ARTIFICIAL INTELLIGENCE**

**Elon Musk** @elonmusk  
China, Russia, soon all countries w strong computer science. Competition for AI superiority at national level most likely cause of WW3 imo.  
11:33 AM - 4 Sep 2017  
1,863 Retweets 3,742 Likes

**Killer robots? Musk and Zuckerberg escalate row over dangers of AI**  
Musk described the Facebook CEO's knowledge of the field as 'limited' after Zuckerberg publicly dismissed AI doomsday warnings as 'irresponsible'



# Capacity Building Disrupters

- Human Positioning with Technology
  - What we do? – New Skills
  - How we do things? New competencies
- What competencies do we develop?
- How we develop these competencies?
- How do we prepare for this development?

# Capacity Building: Pipelining



- Education pipelining requires planning, as Engineering capability takes time to develop
- Looking beyond the current competencies



# Emerging Skills/Competence Areas

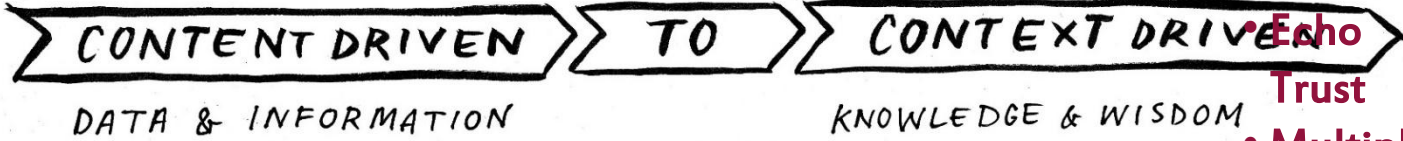
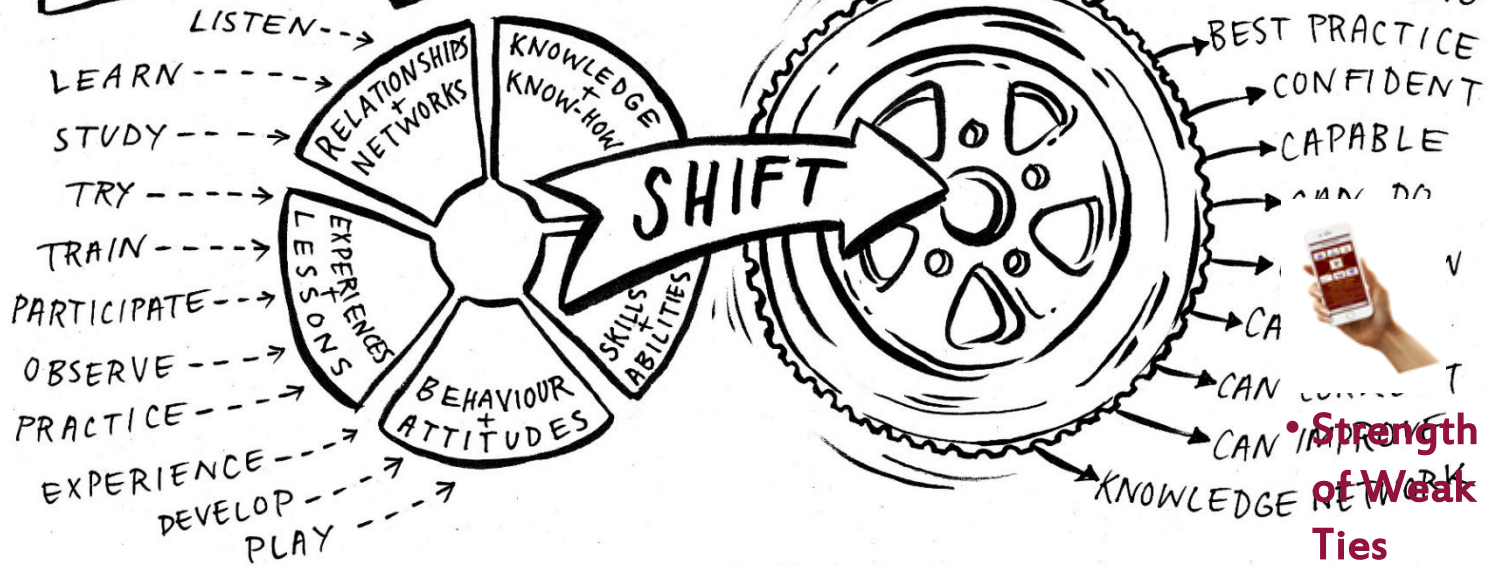
- Design / Engineering Thinking (across professions)
- Interpretation / Reflection
- Problem Identification Solution Creation
- Systems Thinking
- Intercultural Competence
- Creativity, Innovation, Design and Entrepreneurship
- Ethics and Responsibility
- Resourcing, and Aligned Networking

Understanding Complexity and Value, Leverage  
Diversity



# Education of the Present/Future

- Accessible, Flexible, Innovative, Focused
- Broad base, modular focused delivery
- From programmes to competencies



- Strength of Weak Ties
- Echo Trust
- Multiplier Effect

Mobile Enabled Capability Realisation



# Socio-Economic Development : The Role of Academia



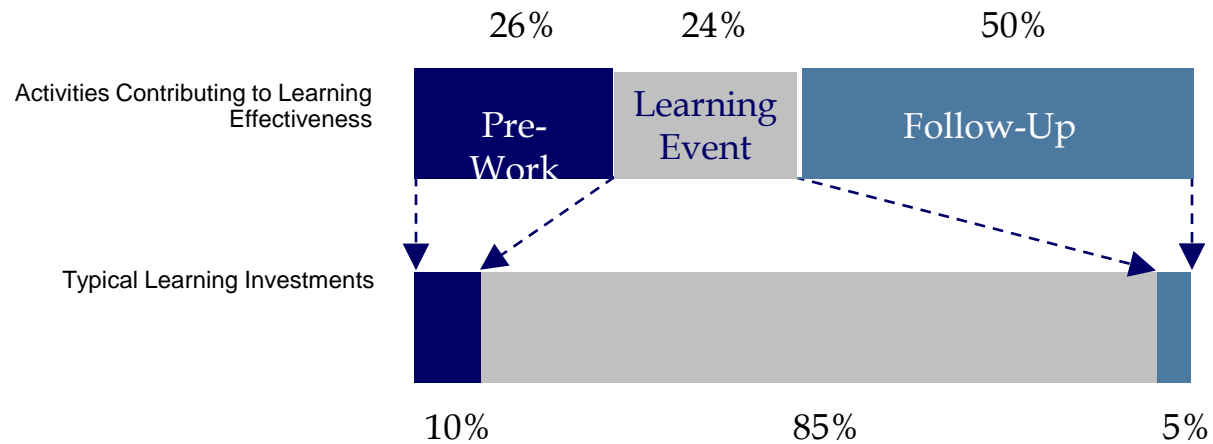
Prepare People for Job Employment

Vs

People for Job Creation with Value

Competencies to increase Employability

# The Demonstration of Value



<sup>1</sup> Dr. Brent Peterson, CEO of Apollo Consulting Group



# Improving on Learning Effectiveness and Costs through Technology



- Simulators (improves pre- and post learning)
- Mobile Laboratories



# Successful Programmes (Content to Context) – Context on Demand

- Professional Development Programme (Structured with Flexibility)
- Mentorship
- Coaching
- Peer Support
- Aligned Assessments
- Support Systems
- Experience on Demand (Context): Mobile Technologies
- Experiential Wisdom

# New Technologies create new Learning Opportunities and Threats



- Lower Cost to the student, the institution and the economy
- Ability to Scale
- Increase use of mobile laboratories and simulators

# Engineering Practitioners requiring contextual and skills across Disciplines



1. Eg. MBA
2. Financial
3. Management / Leadership
4. Project Management
5. Systems Thinking

# Other Professions requiring Engineering Context and Skills



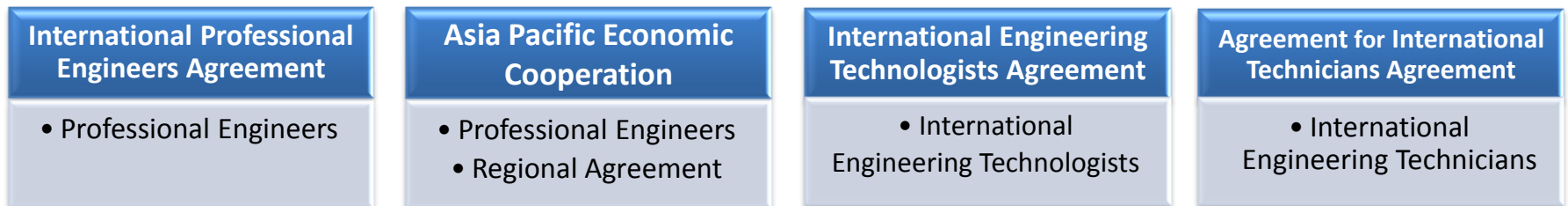
1. Engineering Capability for the Engineering Profession
2. Engineering Capability beyond the Engineering Profession
3. Engineering Capability for the Society

**The Engineering Profession needs to play a role**

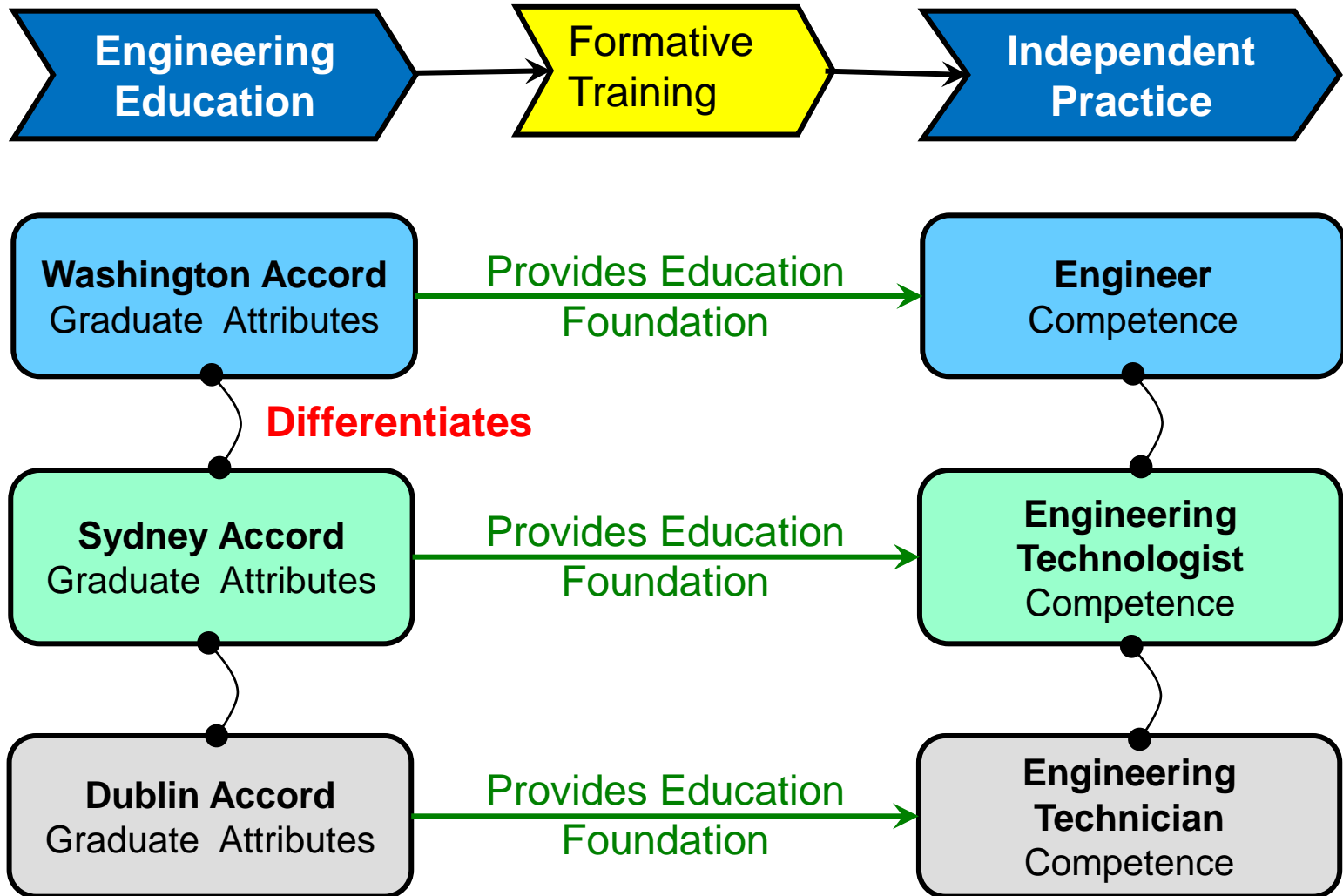
## Three (3) Educational Accords



## Four (4) Competence Recognition/Mobility Agreements



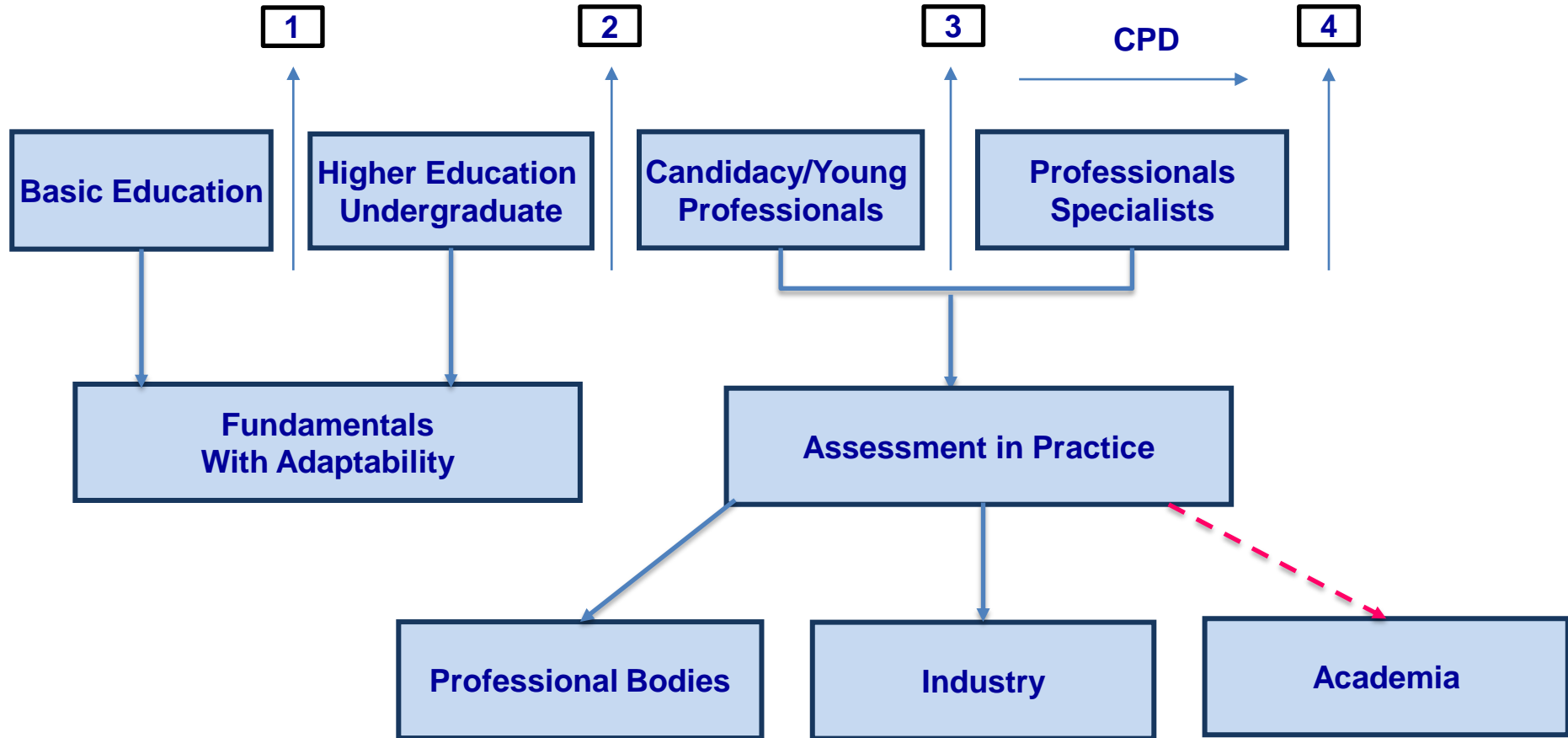
# Graduates Attributes and Professional Competencies



Available at: [www.ieagreements.org](http://www.ieagreements.org)

# Engineering Capacity Building Pipeline

## Defining Outcomes







# Technology Evolution challenges the Engineering Roles and Current Definitions

Technology Tools: AI, Robotics, and  
Communication

1. Engineers
2. Technologists
3. Technicians
4. Artisans

And increasingly used across professions

# WFEO Committees on Capacity Building



- Compendium, Capacity Building Guidebook
- Africa Catalyst, Capacity Development Programme for Africa
- UNESCO Engineering Week, Engineering Profession interfaces with Policy Makers
- Africa Engineering Report
- Participation on Youth Development / Gender Equality
- International Engineering Committee (Inaugural Meeting in London brings together Educational and Regulatory Leading Organisations (IEA, IFEES, GEDC, WFEO Education, ICEE)
  - Review Global Standards for Engineering Education pedagogy and graduate outcomes, Building Educational Capacity
  - Review Global Professional Attributes and Outcomes: aligned to Industry / Society
  - Mobility



# Transforming the Capacity Building Landscape

- Alignment to Policy, and Influence of Policy
- Focus on new competencies eg intercultural competence
- Reviewing Global Engineering Professional Attributes and Outcomes
- Reviewing Global Standards on Pedagogy to improve learning effectiveness and develop competencies (simulators, mobile laboratories)
- Recognition and Mobility Agreements
- Introducing Collective Capacity Building Approaches: Networks of Specialisation
- Diverse strategies for short, medium and long term capacity building

# African Proverb



**If you want to go fast, go  
alone**

**If you want to go far, go  
together**

# Sources



**Various Sources have been used, and  
available on request**

**Additional information: Contact**

**[Yashin.Brijmohan@monash.edu](mailto:Yashin.Brijmohan@monash.edu)**